## BOARD PEER ASSESSMENT QUESTIONNAIRE

| Scoring |  |  |
| :--- | :--- | :--- |
| 4 | Outstanding/above average | Co |
| 3 | Fully satisfactory | Co |
| 2 | Adequate | De |
| 1 | Could improve | W |
| X | N/A | Ca |


| Consistently performs beyond expectations; does more than is expected of a director; frequently contributes more than average. |
| :--- |
| Consistently demonstrates the quality at a standard expected of a director; a solid performer. |
| Demonstrates the expected qualities but may be inconsistent in the demonstration or has minor weaknesses that could be improved with the attention. |
| Would benefit by modifying this aspect of his/her behaviour to conform to the expectations. |

Cannot assess the individual on this question; lack exposure to, or knowledge of, demonstrated behaviours or traits.

| Evaluation Criteria | $\begin{gathered} \text { Director } \\ 1 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Director } \\ 2 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Director } \\ 3 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Director } \\ 4 \\ \hline \end{gathered}$ | Director 5 | $\begin{gathered} \text { Director } \\ 6 \\ \hline \end{gathered}$ | Director 7 | $\begin{gathered} \text { Director } \\ 8 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Director } \\ 9 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Director } \\ 10 \\ \hline \end{gathered}$ | Director 11 | $\begin{gathered} \text { Director } \\ 12 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Participates - actively engaged in meetings. |  |  |  |  |  |  |  |  |  |  |  |  |
| 2. Communicates ideas and concepts effectively. |  |  |  |  |  |  |  |  |  |  |  |  |
| 3. Listens well and respects those with differing opinions. |  |  |  |  |  |  |  |  |  |  |  |  |
| 4. Thinks independently - will express view contrary to the group. |  |  |  |  |  |  |  |  |  |  |  |  |
| 5. Inquisitive - asks appropriate and incisive questions. |  |  |  |  |  |  |  |  |  |  |  |  |
| 6. Thinks strategically in assessing the situation and offering alternatives. |  |  |  |  |  |  |  |  |  |  |  |  |
| 7. Exhibits sound, balanced judgment for the benefit of all stakeholders. |  |  |  |  |  |  |  |  |  |  |  |  |
| 8. Develops and maintains sound Board relationships - a team player. |  |  |  |  |  |  |  |  |  |  |  |  |
| 9. Understands and respects the role of the Chair. |  |  |  |  |  |  |  |  |  |  |  |  |
| 10. Effectively applies and contributes his/her special skills, knowledge or talent to the issues. |  |  |  |  |  |  |  |  |  |  |  |  |
| 11. Supports board decisions - acts as one on all board actions once the decision has been made. |  |  |  |  |  |  |  |  |  |  |  |  |
| 12. Understands and respects management's role. |  |  | - |  |  |  |  |  |  |  |  |  |
| Self (Identify yourself by a check in this column) |  |  |  |  |  |  |  |  |  |  |  |  |

## Comments regarding specific directors:

