

## **BOARD OF DIRECTORS MEETING**

Thursday, November 5, 2015 – 5:45 p.m. – 6:40 p.m.

Location: CMH Board Room

**PRESENT** – Tim Chennette (Chair), Jan Raine, David Pollack, Ann Anderson, Rosemarie Peikes, Karen MacGinnis, Gord Park, Bruce Thompson, Kevin Huestis (by phone), Craig Hitchman, Susan Armstrong, Alex Davidson, Valerie Przybilla, Brad Hilker, Dr. Bob Henderson, Dr. Celeste Collins, Dr. Joe Barbero.

**GUEST** – Lisa Curle, CMH Finance Manager.

**REGRETS** – Nancy French, Derek Nice.

THE PRESS WAS PRESENT

**RECORDER** – Lynda Tinney, Executive Assistant.

AGENDA ITEMS and DISCUSSION	DECISION POINTS
EDUCATION	
Community Living Campbellford/Brighton – Celebrating 55 Years	For educational purposes.
Tim Chennette introduced Nancy Brown, Executive Director of Community Living Campbellford/Brighton.	
Nancy talked about the founding member, Mrs. Mary Cook and how CLCB fulfills its mandate and vision and how they have achieved many employment and volunteer goals.	
CLCB received funding from the Minister of Commercial and Social Services. Nancy explained how they will use the funds in collaboration with CMH to create a centralized hub of supports for aging individuals with developmental disabilities.	
Nancy talked about the resources centre and all their programs and services available such as residential services and the host family program.	
1. CALL TO ORDER	Tim Chennette called the meeting to order at 5:45 p.m.
1.1 Quorum	Tim Chennette confirmed a quorum.
1.2 Declaration of Conflicts	None declared.
1.3 Approval of Agenda	One item was added to the agenda.
	5.8 – Health Achieve reports.
	MOVED by Rosemarie Peikes; SECONDED by Valerie Przybilla and
	CARRIED that the agenda be approved with the addition.
2. APPROVAL OF PREVIOUS MEETING MINUTES	MOVED by Karen MacGinnis; SECONDED by Alex Davidson and
	CARRIED that the minutes of the Board of Directors meeting held
	on October 8, 2015 be approved.
3. BUSINESS ARISING FROM MINUTES (not otherwise covered on agenda)	There was no business arising.

AGENDA ITEMS and DISCUSSION	DECISION POINTS
4. STRATEGIC MATTERS	
4.1 President & CEO Report	For information purposes.
Brad Hilker presented his CEO report that was included in the package.	
The Regional Cardiac Rehab Program is up and running at the Field House in Hastings.	
Brad presented at Community Living Campbellford/Brighton and highlighted our goal to expand job trials to Stores and Finance.	
Brad has already run over 900 km to date and he thanked the Board for their support.	
Lakeridge Health made a presentation on behalf of the 5 hospitals that are participating in the CIS (Clinical Information Systems) project and has not heard back from the LHIN as to whether they have approved the project going forward.	
4.2 Chief Nursing Officer Report	For information purposes.
Jan Raine presented her report that was included in the package.	
CMH has started preparing for next year's QIP (Quality Improvement Plan) and participated in a webcast that covered topics such as what's new in 2016/17, changes to indicators and what new and refreshed resources are available.	
Our next accreditation survey will be held in September 2017. Jan attended a webinar that familiarized organizations as to how to use the accreditation portal.	
Jan and Brad participated in CMH's first Senior Friendly Hospital Walkabout in October. It was very interesting and 3 priority action items were identified. An action plan was developed and they are exploring options to fund the required renovations identified in the plan.	
To acknowledge Infection Control and Patient Safety Week the hospital held various events and learning opportunities and staff participated and enjoyed them.	
The Volunteer Program in the ER continues to be a success. There have been some	
challenges getting volunteers to cover the department. Feedback from the patients is very	
good and an evaluation of that program will be conducted in January 2016.	
5. BUSINESS/COMMITTEE MATTERS	MOVED by Kenin Hypertin CECONDED by Conin Hitchman and
5.1 Operating Statements to September 30, 2015	MOVED by Kevin Huestis; SECONDED by Craig Hitchman and
Lisa Curle presented the Operating Statements to September 30, 2015.  • MOH Funding under budget, primarily attributed to one-time projects scheduled to	CARRIED that the Operating Statements to September 30, 2015 be accepted as presented.
<ul> <li>MOH Funding under budget, primarily attributed to one-time projects scheduled to commence later in the fiscal year</li> </ul>	be accepted as presented.
Physician Transfer Funding under budget- ER AFA offset by expenses equally under	
budget	
<ul> <li>Recoveries- positive variance largely due to CMEPP rebate of \$78k, and admin</li> </ul>	

AGENDA ITEMS and DISCUSSION	DECISION POINTS
recovery for GAIN program administration	
Patient Revenue- close to target, above budget revenues realized from	
WPI/National Defense in OR offsetting Echo/Ultrasound	
Salaries- over budget, continued trend from Q1 in Med/Surg where complex clients	
requiring additional one-on-one supports and orientation of new staff.	
Supplies- over budget due to higher than anticipated electricity costs	
Similar to MOH Funding, Sundry expense under budget largely due to one-time	
project expenses expected to occur later in the year	
As at September 30, 2015 the hospital is in a surplus position of \$79,882.	
As discussed at the Finance/Audit Committee meeting, the balance sheet was corrected to	
move bank overdraft to the short term borrowing line with an offsetting adjustment to cash	
assets/current portion of long term debt.	
5.2 Q2 H–SAA Financial Indicator Report	For information purposes.
Lisa Curle presented the Q2 H-SAA financial indicator report that was included in the	
package.	
Of the 10 indicators in the 2 <sup>nd</sup> quarter, 2 are meeting the performance standards, 7 are	
exceeding the target and the performance standard on 1 indicator is being worked on.	
- Weighted Cases – In Patient – normally volumes start to slow down from July to	
September and this has not happened. The trend is higher than last year and	
slightly below the performance target.	
- Weighted Cases- Emergency – weighted cases continue to be high because volumes	
continue to be high. The hospital is expected to exceed the performance target.	
- <b>Emergency Visits</b> – total ER visits for Q2 were 5,765. The hospital is expected to	
exceed the performance target.	
- Ambulatory Care Visits – total number of ambulatory clinic visits for Q2 were 1,380	
and the hospital is expected to exceed the performance target.	
- <b>Current Ratio</b> – Q2 results were 0.58 and this has improved. The hospital expects to	
meet the performance standard by the end of the year even with additional cost	
pressures such as an extra leap year day in 2016 and extra statutory days.	AAOVED I. D. M. H. J. CECONDED I. C. J. D. J. J. J. CARDIED
5.3 Compliance Certificate	MOVED by David Pollack; SECONDED by Gord Park and CARRIED
In regard to the Multicare Lodge Personal Support Worker (PSW) wage enhancements for	that the Certificates of Compliance be signed by the Board Chair
2014 and 2015, 2 certificates of compliance are required to be approved, signed by the	and the CEO and submitted to the LHIN as required.
Board and submitted to the LHIN advising that the Lodge has met the terms of the	
agreement with the CE LHIN.	Deferred to the Governance Committee.
5.4 Succession Planning  Succession Planning as included the Board's work plan will be dealt with initially at the	Deferred to the Governance Committee.
Succession Planning, as included the Board's work plan, will be dealt with initially at the	

AGENDA ITEMS and DISCUSSION	DECISION POINTS
committee level.	
5.5 <b>QIP 2016</b>	Progress report was included in the Chief Nursing Officer report.
A report on the Quality Improvement Plan for 2016 was in the Chief Nursing Officer report.	
5.6 Board of Directors Declaration	The declaration form is to be signed off and returned to Lynda
Board members were reminded to sign the declaration form which provides confirmation	Tinney no later than December 31, 2015.
that directors are aware of CMH's By-Laws and policies.	Access to all board policies on the website is not available at this
	time.
	Brad Hilker will investigate how board members can have access
	to all board policies until the new website is launched.
5.7 Chief of Staff Report	MOVED by Valerie Przybilla; SECONDED by Gord Park and
Dr. Bob Henderson presented the Chief of Staff report that was included in the package.	CARRIED that Dr. Pankaj Chand be granted Term privileges as
Flu season is here and all board members were encouraged to get their flu shot.	recommended by the Medical Advisory Committee (MAC).
October was a busy month. CMH was filled to capacity with complex patients.	
The physicians had a social evening for a number of doctors. The physicians said good bye	
to Dr. Sue Chue-Lam and Dr. Joe Barbero and welcomed Drs. Kelly Parks, Nana Hou and	
Jamie Reid. Dr. Neil Pritchard was thanked for stepping into the role of first Hospitalist to	
CMH.	
Dr. Henderson concluded his report with a recommendation for hospital privileges from the	
Medical Advisory Committee.	
5.8 Health Achieve 2015	For information purposes.
Craig Hitchman, Valerie Przybilla, Karen MacGinnis, Gord Park and Brad Hilker gave reports	
and feedback from this year's Health Achieve conference.	
5.9 Busy Bees Donation	For information purposes.
Bruce Thompson shared some exciting news that the Campbellford Busy Bees announced	
that they are donating \$25,000 to the CMH Foundation to purchase the Blood Film Stainer	
for the Lab and the remaining dollars to go towards other Lab needs on the capital list. The	
Busy Bees have now donated over \$100,000 to CMH.	
6. THE MATERIALS  (any Board member may request that any of "The Materials" be moved to the Board meeting agenda)	
6.1 BPSA Expense Report April to September 2015	There were no requests to remove any of the Materials listed to
6.2 Quarterly Compliance Certificate July to September 2015	the Board meeting agenda.
6.3 CMH Foundation	200.0
6.4 Auxiliary to CMH	
6.5 CM Health Centre	
7. TERMINATION	MOVED by David Pollack; SECONDED by Karen MacGinnis and

AGENDA ITEMS and DISCUSSI	ION	DECISION POINTS		
	C	ARRIED to terminate the meeting at 6:40 p.m.		
8. IN CAMERA SESSION – Separate Agenda. Minutes taken.				
9. IN CAMERA SESSION WITH CEO (EXCLUDING STAFF) – No minutes taken.				
10. MEETING WITHOUT MANAGEMENT – No minutes taken.				
Tim Chennette,	Brad Hilker,			
Chair, Board of Directors	Secretary, Board of Directors			